

# 2014 IMPLEMENTATION ROADMAP



| GOAL 1: Drive Collective Action Through Collaboration and Accountability |      |                                                                                                                                                                                                                                                                                                       |             |                    |              |            |               |          |
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| Category                                                                 | Item | Implementation Actions                                                                                                                                                                                                                                                                                | Fiscal Year | Priority Objective | Organization | Date Due   | Date Complete | Status   |
| Governance and Performance Management                                    | 1.1  | Establish an agency governance body responsible for information sharing and safeguarding                                                                                                                                                                                                              | FY14        | PO1                | ALL          | 5/1/2013   | 3/26/2014     | Complete |
|                                                                          | 1.2  | Present to the ISA-IPC a management plan for the ISE that describes the processes by which ISE agencies will partner to implement the ISE and the vision described in the NSISS, and the management capabilities necessary within ISE governance structures across government and within ISE agencies | FY15        |                    | PM-ISE       | 9/1/2013   | 9/4/2013      | Complete |
|                                                                          | 1.3  | Incorporate the ISE management plan into its internal governance processes to include its investment selection, shared services and budget development processes where agency priorities accommodate                                                                                                  | FY15        |                    | ALL          | 2/1/2014   | 2/27/2014     | Complete |
| Fusion Center Performance Framework and Resource Allocation              | 1.4  | Deliver to the Department of Homeland Security (DHS) an inventory of all the steps agencies have taken to align resource decisions to the Resource Allocation Criteria (RAC) policy                                                                                                                   | FY14        | PO16               | ALL          | 7/1/2013   | 5/29/2013     | Complete |
|                                                                          | 1.5  | Implement a performance management framework to measure the effectiveness and value to the community of this network of fusion centers                                                                                                                                                                | FY13        | PO16               | DHS          | 12/31/2011 | 3/4/2014      | Complete |
|                                                                          | 1.6  | Implement a process, under the auspices of the annual fusion center assessment program, to monitor and evaluate the coordination between fusion centers and                                                                                                                                           | FY15        | PO16               | DHS          | 12/1/2013  | 3/4/2014      | Complete |

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| Category                                                                 | Item | Implementation Actions                                                                                                                                                                                                                                                                    | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status                  |
|                                                                          |      | other field-based information-sharing entities                                                                                                                                                                                                                                            |             |                    |              |           |               |                         |
|                                                                          | 1.7  | Implement a process to more effectively track the expenditure of Homeland Security Grant Program (HSGP) funds allocated to support fusion centers                                                                                                                                         | FY15        | PO16               | DHS          | 5/1/2014  |               | Overdue                 |
|                                                                          | 1.8  | Provide OMB and the PM-ISE: an inventory of all FY 2012 actual funding and FY 2013 planned Federal funding dedicated to Fusion Centers, to include personnel costs and grant funding; the annual report of fusion center performance; and the annual capability assessment                | FY14        | PO16               | DHS          | 7/1/2013  | 3/4/2014      | Complete                |
|                                                                          | 1.9  | Implement a process to gather data on the level of coordination and support provided by national level, federally operated intelligence, investigative, and information sharing entities to fusion centers                                                                                | FY15        | PO16               | DHS          | 3/1/2014  | 6/10/2014     | Complete                |
| Expand NSI Participation                                                 | 1.10 | Provide OMB and the PM-ISE a cost inventory of all FY 2011 and FY 2012 actual funding as well as FY 2013 and FY 2014 planned Federal funding, to include personnel costs dedicated to NSI/SAR. FBI will provide Guardian/eGuardian OMB 300s to DOJ for inclusion in the report to PM-ISE. | FY14        | PO16               | DOJ          | 2/15/2013 | 3/4/2014      | Administratively Closed |

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| Category                                                                 | Item | Implementation Actions                                                                                                                                                                                                                                                           | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status      |
| Common Information Sharing Analytics                                     | 1.11 | Coordinate an interagency effort to establish common competencies and standards for state and local training related to analytics, safeguarding, handling, and sharing of information.                                                                                           | FY14        | PO16               | DOJ          | 9/1/2013  | 7/25/2014     | Complete    |
|                                                                          | 1.12 | Coordinate an interagency effort to establish common competencies and standards for state and local training related to analytics, safeguarding, handling, and sharing of information.                                                                                           | FY14        | PO16               | DHS          | 4/15/2013 | 4/15/2013     | Complete    |
|                                                                          | 1.13 | Provide necessary guidance and information sharing /technological platforms to ensure that appropriate analytic products developed by fusion centers are expeditiously posted, shared, cataloged, and tracked within Homeland Security Information Network (HSIN) – Intelligence | FY15        | PO16               | DHS          | 12/1/2013 | 3/4/2014      | Complete    |
| Requests for Information (RFI)                                           | 1.14 | Prepare a Report of Findings recommending a whole-of-government approach to effectively capture and share requests for Information (RFI) data                                                                                                                                    | FY15        | PO14               | DHS          | 11/1/2014 |               | On Schedule |
| Alerts, Warnings, and Notifications                                      | 1.15 | Prepare a Report of Findings to recommend options for a whole-of government approach to effectively correlate and communicate AWN actions and expected outcomes to foster a common understanding across the federal, state, local, tribal, and private communities of interest   | FY15        | PO14               | DHS          | 11/1/2014 |               | On Schedule |

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| Category                                                                 | Item | Implementation Actions                                                                                                                                                                                | Fiscal Year | Priority Objective | Organization | Date Due   | Date Complete | Status          |
| Common Procedure and Templates for Information Sharing Agreements        | 1.16 | Deliver a coordinated draft framework of considerations for streamlining the information sharing and access agreement development process                                                             | FY15        | PO2                | PCLSC; DAWG  | 12/31/2013 |               | Overdue         |
|                                                                          | 1.17 | Deliver an interagency Information Sharing Agreement toolkit that includes guidelines for the development of interagency Information Sharing Agreements                                               | FY15        | PO2                | PM-ISE       | 9/30/2014  |               | Behind Schedule |
|                                                                          | 1.18 | Issue a communications plan and adoption strategy for the Information Sharing Agreement Toolkit                                                                                                       | FY15        | PO2                | PM-ISE       | 9/30/2015  |               | On Schedule     |
|                                                                          | 1.19 | Deliver a recommended scope and list of information sharing arrangements (binding and nonbinding) that the USG and/or its departments, agencies, and other entities have signed with foreign partners | FY15        | PO13               | DOS          | 12/1/2013  | 3/20/2014     | Complete        |
|                                                                          | 1.20 | Establish requirements for a foreign partner information sharing shared toolkit that will be accessible by stakeholders                                                                               | FY15        | PO13               | DOS          | 5/9/2014   |               | Overdue         |
|                                                                          | 1.21 | Deliver a Foreign Partner Engagement toolkit that includes guidelines for coordinating engagement, arrangement templates, and representative text.                                                    | FY15        | PO13               | DOS          | 11/1/2014  |               | Behind Schedule |
|                                                                          | 1.22 | Deliver interagency guidelines for populating the shared foreign partner information sharing toolkit                                                                                                  | FY15        | PO13               | DOS          | 11/1/2014  |               | Behind Schedule |

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| GOAL 2: Improve Information Discovery and Access Through Common Standards |      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |             |                    |              |           |               |                         |
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| Category                                                                  | Item | Implementation Actions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status                  |
| ISE Technical and Functional Standards                                    | 2.1  | Ensure all federal agencies publish their geospatial infrastructure and real property data holdings to GeoPlatform, using open standards                                                                                                                                                                                                                                                                                                                                                                                       | FY15        | PO9                | DOI          | 7/31/2015 |               | On Schedule             |
|                                                                           | 2.2  | Inventory agency mission processes, and nominate to the ISA IPC, three of either: 1) opportunities for development of a new ISE functional or technical standard or 2) opportunities for reuse (across the ISE) of reference architectures or proven operational capabilities                                                                                                                                                                                                                                                  | FY14        |                    | ALL          | 8/1/2013  | 6/28/2014     | Administratively Closed |
|                                                                           | 2.3  | Provide to the ISA IPC recommendations for standards to improve access to information hosted on ISE-related networks, clouds, systems, applications, and databases.                                                                                                                                                                                                                                                                                                                                                            | FY14        | PO3                | PM-ISE       | 10/1/2013 | 10/30/2013    | Complete                |
|                                                                           | 2.4  | NGA, with the other Homeland Infrastructure Field Level Data (HIFLD) partners in coordination with the Homeland Security Infrastructure Protection (HSIP) contributing data partner agencies, shall deliver to the ISA IPC an information portfolio maintenance strategy that provides solutions for the exchange of infrastructure facility and real property data for homeland security, defense and commerce over the next five years. This strategy will address the collection, dissemination and maintenance schedule of | FY15        | PO9                | NGA          | 7/31/2014 |               | On Schedule             |

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| GOAL 2: Improve Information Discovery and Access Through Common Standards |      |                                                                                                                                                                                                                                                                 |             |                    |              |            |               |             |
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| Category                                                                  | Item | Implementation Actions                                                                                                                                                                                                                                          | Fiscal Year | Priority Objective | Organization | Date Due   | Date Complete | Status      |
|                                                                           |      | these key infrastructure resources and will propose options for the inclusion of state, local, tribal, territorial, and international governments as well as private sector owners and operators data sharing. This strategy will address all security domains. |             |                    |              |            |               |             |
| Embed Geospatial Markup Language within NIEM                              | 2.5  | Develop and deliver to PM-ISE a recommended best practice for embedded Geography Markup Language (GML) within NIEM                                                                                                                                              | FY14        | PO8                | DHS          | 9/30/2013  | 1/10/2014     | Complete    |
| FICAM Implementation                                                      | 2.6  | Identify any impediments to implementing FICAM on all security domains to the IFC WG                                                                                                                                                                            | FY15        | PO4                | ALL          | 6/1/2014   |               | On Schedule |
|                                                                           | 2.7  | Develop internal implementation plans and policies for implementing FICAM on all security domains aligned with the top level FICAM on all Security Domains Implementation Plan                                                                                  | FY15        | PO4                | ALL          | 9/30/2014  |               | On Schedule |
|                                                                           | 2.8  | Demonstrate compliance with the FICAM on all Security Domains Implementation Plan via reporting specified by the IFC WG                                                                                                                                         | FY15        | PO4                | ALL          | 9/30/2015  |               | On Schedule |
|                                                                           | 2.9  | Support the Identity Federation Coordination Working Group in developing FICAM on all Security Domains implementation plans.                                                                                                                                    | FY15        | PO4                | ALL          | 12/31/2013 | 3/20/2014     | Complete    |
|                                                                           | 2.10 | Provide an update to the FICAM Roadmap and Implementation Guidance that addresses identified gaps                                                                                                                                                               | FY15        | PO4                | ALL          | 3/30/2015  |               | On Schedule |

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| GOAL 2: Improve Information Discovery and Access Through Common Standards |      |                                                                                                                                                                                                                                                                                                                                                                    |             |                    |              |           |               |                         |
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| Category                                                                  | Item | Implementation Actions                                                                                                                                                                                                                                                                                                                                             | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status                  |
|                                                                           | 2.11 | Submit Plans of Action and Milestones (POA&M) to enable unclass and SECRET data access management consistent with the Federal Identity, Credential, and Access Management (FICAM) Roadmap and Implementation Guide. Submit POA&M to align TOP SECRET network identity management solutions to the IC Information Technology Environment (ITE) target architecture. | FY14        | PO4                | ALL          | 9/30/2013 |               | Overdue                 |
| Access Control, Identity Management                                       | 2.12 | Publish attribute and digital policy governance and functional guidance and concept of operations (CONOPS)                                                                                                                                                                                                                                                         | FY15        | PO4                | ICAMSC       | 6/1/2014  |               | Overdue                 |
|                                                                           | 2.13 | Have in place an automated policy-based discovery and access decision requirements set                                                                                                                                                                                                                                                                             | FY15        | PO8                | ALL          | 1/1/2014  |               | Administratively Closed |
|                                                                           | 2.14 | Implement a secure simplified sign-on capability that allows access by authenticated users on SBU networks                                                                                                                                                                                                                                                         | FY15        | PO8                | DHS          | 3/31/2014 | 3/31/2014     | Complete                |
|                                                                           | 2.15 | Incorporate an access control and discovery reference architecture that is in alignment with the I2F Reference Architecture Template into their Department/Agency Enterprise Architecture                                                                                                                                                                          | FY15        | PO8                | ALL          | 9/30/2015 |               | On Schedule             |
| Data Tagging                                                              | 2.16 | Provide to the IISC and OMB descriptions of information sharing and safeguarding data tagging standards activities that your agency is currently or planned to be engaged in with ISE partners and/or the private sector                                                                                                                                           | FY14        | PO3                | ALL          | 5/17/2013 | 5/17/2013     | Complete                |

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| Category                                                                  | Item | Implementation Actions                                                                                                                                                                                                                        | Fiscal Year | Priority Objective | Organization | Date Due   | Date Complete | Status      |
|                                                                           | 2.17 | Publish draft functional requirements for ISE data tagging                                                                                                                                                                                    | FY15        | PO3                | PM-ISE       | 12/1/2013  |               | Overdue     |
|                                                                           | 2.18 | Develop technical standards for data tagging that align to the functional requirements established by the IISC, and a technical specification that aligns to the Common Profile templates developed by the IISC Standards Working Group (SWG) | FY15        | PO3                | IISC         | 5/1/2014   |               | Overdue     |
|                                                                           | 2.19 | Develop a data tagging reference architecture using the I2F Reference Architecture Templates                                                                                                                                                  | FY15        | PO3                | PM-ISE       | 6/1/2014   |               | Overdue     |
| Data Aggregation Architecture                                             | 2.20 | Execute or leverage an existing pilot to demonstrate the vision of common services and capabilities and the need to share correlated information between agencies across multiple datasets while minimizing or reducing the movement of data  | FY15        | PO10               | DHS, NCTC    | 9/30/2015  |               | On Schedule |
|                                                                           | 2.21 | Develop the Data Aggregation Reference Architecture as an appendix of the ISE Interoperability Framework                                                                                                                                      | FY15        | PO10               | DHS          | 9/30/2014  |               | On Schedule |
| Interoperability Framework                                                | 2.22 | Provide to OMB/E-Gov recommendations for the minimal set of EA artifacts needed for designing APIs and systems to achieve interoperability across the ISE                                                                                     | FY14        | PO6                | PM-ISE       | 11/15/2013 |               | Complete    |
|                                                                           | 2.23 | Deliver the ISE Interoperability Framework (I2F) to the ISA IPC for review and comment and subsequently to Office of Management and Budget (OMB)                                                                                              | FY15        | PO6                | PM-ISE       | 3/31/2014  | 3/24/2014     | Complete    |



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| GOAL 2: Improve Information Discovery and Access Through Common Standards |      |                                                                                                                                                                                                                                      |             |                    |                    |           |               |             |
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| Category                                                                  | Item | Implementation Actions                                                                                                                                                                                                               | Fiscal Year | Priority Objective | Organization       | Date Due  | Date Complete | Status      |
|                                                                           | 2.24 | Coordinate the ISE I2F review and alignment with Federal Chief Architect and Agency Chief Architects through the Chief Architects Forum                                                                                              | FY15        | PO6                | PM-ISE             | 1/15/2014 | 3/24/2014     | Complete    |
|                                                                           | 2.25 | Prepare Core Elements and evaluation scoring descriptions for enterprise architecture interoperability based upon the ISE Interoperability Framework (I2F) principles for inclusion within the OMB Federal Agency Enterprise Roadmap | FY15        | PO6                | PM-ISE             | 2/28/2014 | 3/24/2014     | Complete    |
|                                                                           | 2.26 | Coordinate an interagency effort to establish joint interoperable geospatial reference architecture for inclusion in the ISE EA Framework                                                                                            | FY13        | PO6                | DHS, DOI, NGA, DOC | 9/30/2013 |               | Complete    |
|                                                                           | 2.27 | Perform an assessment and prepare a Report of Findings for the Office of Management and Budget (OMB) for use in developing a common approach for architecture investment                                                             | FY15        | PO11               | ODNI               | 9/30/2014 |               | On Schedule |

| GOAL 3: Optimize Mission Effectiveness Through Shared Services and Interoperability |      |                                                                                                                                                                          |             |                    |              |           |               |         |
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| Category                                                                            | Item | Implementation Actions                                                                                                                                                   | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status  |
| Standards-Based Acquisition                                                         | 3.1  | Deliver a recommendation for a common (or harmonized) identification, review and approval process to designate standards to be incorporated into acquisitions and grants | FY15        | PO12               | GSA          | 6/15/2014 |               | Overdue |

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| GOAL 3: Optimize Mission Effectiveness Through Shared Services and Interoperability |      |                                                                                                                                                                                                                                                                   |             |                    |              |           |               |             |
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| Category                                                                            | Item | Implementation Actions                                                                                                                                                                                                                                            | Fiscal Year | Priority Objective | Organization | Date Due  | Date Complete | Status      |
|                                                                                     | 3.2  | Produce guidance in the form of a handbook that will provide a tool for including interoperability standards into every phase of the acquisition process                                                                                                          | FY15        | PO12               | PM-ISE       | 6/30/2014 |               | Complete    |
|                                                                                     | 3.3  | Recommend and/or promulgate policy, guidance, and compliance mechanisms for use of information sharing standards-based acquisitions or grants                                                                                                                     | FY15        | PO12               | GSA          | 6/15/2015 |               | On Schedule |
| Case and Event Deconfliction System Interoperability                                | 3.4  | Document a concept of operations (CONOPS) for a target, event and investigative data deconfliction process that leverages the current DOJ efforts and addresses system interoperability to include federal and non-federal law enforcement                        | FY14        | PO16               | DOJ          | 11/1/2013 | 7/25/2014     | Complete    |
|                                                                                     | 3.5  | Provide the ISA IPC the first of semi-annual updates on progress implementing a plan for case and event deconfliction across DOJ components and agencies and make recommendations to facilitate information sharing with state and local law enforcement entities | FY15        |                    | DOJ          | 1/1/2014  | 7/25/2014     | Complete    |
| Common Operating Picture                                                            | 3.6  | Lead the assessment and comparison of Federal Common Operating Picture information exchange requirements and recommend a strategy that will include the collection, dissemination and maintenance schedule for the information exchange requirements              | FY15        |                    | DHS          | 11/1/2014 |               | On Schedule |

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| GOAL 3: Optimize Mission Effectiveness Through Shared Services and Interoperability |      |                                                                                                                                                                                                                                                                                                         |             |                    |                  |           |               |             |
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| Category                                                                            | Item | Implementation Actions                                                                                                                                                                                                                                                                                  | Fiscal Year | Priority Objective | Organization     | Date Due  | Date Complete | Status      |
| Assured Credentials                                                                 | 3.7  | Identify IdAM Shared Services priority services, along with their service providers and availability.                                                                                                                                                                                                   | FY15        | PO4                | ALL              | 1/1/2014  |               | Overdue     |
|                                                                                     | 3.8  | Develop and publish a cost model for the initial IdAM Shared Services priority services.                                                                                                                                                                                                                | FY15        | PO4                | ALL              | 1/1/2014  |               | Overdue     |
| Domestic Information Sharing Architecture                                           | 3.9  | Ensure that the target architecture of the Homeland Security Information Network (HSIN) incorporates national data sharing standards; is in alignment with the domestic information sharing architecture; and allows for the provision of shared services to be used by fusion centers and stakeholders | FY14        |                    | DHS              | 9/1/2013  | 9/1/2013      | Complete    |
| Federated Search                                                                    | 3.10 | Identify data that will be exposed to Federated Search capabilities across SBU networks                                                                                                                                                                                                                 | FY15        | PO8                | DHS, DOJ, DOD    | 1/1/2014  | 2/27/2014     | Complete    |
|                                                                                     | 3.11 | Expose data to Federated Search capabilities across SBU networks                                                                                                                                                                                                                                        | FY15        | PO8                | DHS, DOJ, DOD    | 6/1/2015  |               | On Schedule |
|                                                                                     | 3.12 | Implement a standards based federated search capability for use across Sensitive But Unclassified (SBU) networks                                                                                                                                                                                        | FY15        | PO8                | DHS, DOJ, DOD    | 1/1/2014  |               | Complete    |
| Federal Switch for Indian Countries                                                 | 3.13 | Produce and submit a White Paper to the ISA IPC, outlining the issues surrounding certain Tribal Nations access to FBI's Criminal Justice Information Services (CJIS) systems including National Crime Information Center (NCIC) systems within the states where they are located                       | FY14        |                    | DOJ, DOI, PM-ISE | 9/30/2013 | 7/1/2013      | Complete    |

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| GOAL 4: Strengthen Information Safeguarding Through Structural Reform, Policy, and Technical Solutions |             |                                                                                                                                               |                    |                           |                     |                 |                      |               |
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| <u>Category</u>                                                                                        | <u>Item</u> | <u>Implementation Actions</u>                                                                                                                 | <u>Fiscal Year</u> | <u>Priority Objective</u> | <u>Organization</u> | <u>Date Due</u> | <u>Date Complete</u> | <u>Status</u> |
| Agency-Level Insider Threat Program Implementation                                                     | 4.1         | All ISE agencies shall adopt access automated policy-based discovery and access capabilities to identify, track, and monitor Privileged Users | FY15               | PO8                       | ALL                 | 9/30/2015       |                      | On Schedule   |

| GOAL 5: Protect Privacy, Civil Rights, and Civil Liberties through Consistency and Compliance |             |                                                                                                                                                                                                                     |                    |                           |                     |                 |                      |                                                  |
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| <u>Category</u>                                                                               | <u>Item</u> | <u>Implementation Actions</u>                                                                                                                                                                                       | <u>Fiscal Year</u> | <u>Priority Objective</u> | <u>Organization</u> | <u>Date Due</u> | <u>Date Complete</u> | <u>Status</u>                                    |
| Enhance P/CR/CL Protections Across the ISE                                                    | 5.1         | Issue policies implementing IRTPA and EO 1338 guidelines to ensure that the information privacy and other legal rights of Americans are protected in the development and use of the Information Sharing Environment | FY13               |                           | ALL                 | 10/1/2012       | 4/22/2014            | DoD privacy policy compliance remains incomplete |